#### making as a disruptive presence



#### Failure

#### We all agree it's OK, but need to create space where it can happen

### Investment

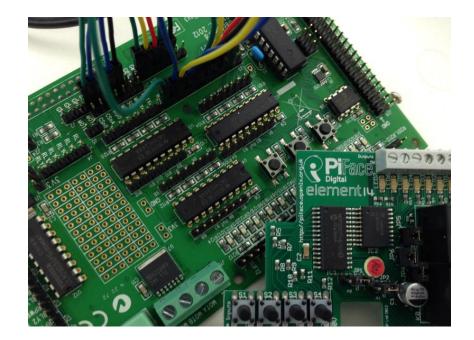
#### Not a major capital, space, nor time commitment



# Beg forgiveness

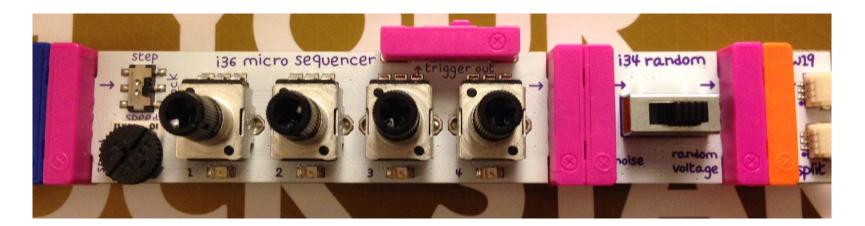
#### ... if something goes

#### wrong. It *usually* won't.



## Moths to candles

# Undergraduates crave these opportunities.



# 21st cent. literacy

"The language of the 21st century is data: statistics, coding, and modeling are the digital equivalent of nouns, verbs, and adjectives." ... For new graduates, "the ability to produce relevant 21st century content is often the difference in getting that first break."

Greg Putnam

### **Creative messes**



# Thank you

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